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SFK Construction Holdings Limited

新福港建設集團有限公司

(Incorporated in Bermuda with limited liability)

(Stock Code: 1447)

**ANNUAL RESULTS ANNOUNCEMENT
FOR THE YEAR ENDED 31 DECEMBER 2025 AND
PROPOSED AMENDMENTS TO THE BYE-LAWS AND
PROPOSED ADOPTION OF
THE AMENDED AND RESTATED BYE-LAWS**

The board (the “Board”) of directors (the “Directors”) of SFK Construction Holdings Limited (the “Company”) hereby presents the consolidated annual results of the Company and its subsidiaries (collectively the “Group”) for the year ended 31 December 2025 (the “Year” or “2025”), together with the comparative figures for the year ended 31 December 2024 (“2024”) as follows:

CONSOLIDATED INCOME STATEMENT

For the year ended 31 December 2025

(Expressed in Hong Kong dollars)

	Note	2025 \$'000	2024 \$'000
Revenue	3	4,627,425	4,609,266
Direct costs		<u>(4,525,506)</u>	<u>(4,508,081)</u>
Gross profit		101,919	101,185
Other revenue		1,766	3,571
Other net gain		398	11,840
Administrative expenses		<u>(65,784)</u>	<u>(69,590)</u>
Profit from operations		38,299	47,006
Finance costs		<u>(18,993)</u>	<u>(16,726)</u>
Profit before taxation		19,306	30,280
Income tax	4	<u>(3,537)</u>	<u>(2,333)</u>
Profit for the year		<u>15,769</u>	<u>27,947</u>
Attributable to:			
Equity shareholders of the Company		15,990	27,772
Non-controlling interests		<u>(221)</u>	<u>175</u>
Profit for the year		<u>15,769</u>	<u>27,947</u>
Earnings per share — Basic/Diluted	5	<u>4.00 cents</u>	<u>6.9 cents</u>

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2025

(Expressed in Hong Kong dollars)

	2025	2024
	\$'000	\$'000
Profit for the year	15,769	27,947
Other comprehensive income/(expense) for the year (after tax)		
<i>Item that are or may be reclassified subsequently to profit or loss:</i>		
Exchange differences on translation of financial statements of subsidiaries outside Hong Kong	<u>1</u>	<u>(1)</u>
Total comprehensive income for the year	<u>15,770</u>	<u>27,946</u>
Attributable to:		
Equity shareholders of the Company	15,991	27,772
Non-controlling interests	<u>(221)</u>	<u>174</u>
Total comprehensive income for the year	<u>15,770</u>	<u>27,946</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2025

(Expressed in Hong Kong dollars)

	<i>Note</i>	2025 \$'000	2024 \$'000
Non-current assets			
Property, plant and equipment		27,300	39,857
Goodwill		1,209	1,209
Deferred tax assets		22,013	24,598
		<u>50,522</u>	<u>65,664</u>
Current assets			
Contract assets		1,344,613	1,092,468
Trade receivables, other receivables and prepayments	6	324,872	289,100
Current tax recoverable		471	452
Cash and cash equivalents		202,348	194,970
		<u>1,872,304</u>	<u>1,576,990</u>
Current liabilities			
Contract liabilities		131,853	62,888
Trade and other payables	7	933,231	880,212
Bank loans	8	470,000	300,000
Lease liabilities		8,212	17,535
Current tax payable		1,445	280
		<u>1,544,741</u>	<u>1,260,915</u>
Net current assets		<u>327,563</u>	<u>316,075</u>
Total assets less current liabilities		<u>378,085</u>	<u>381,739</u>

		2025	2024
	<i>Note</i>	\$'000	\$'000
Non-current liabilities			
Lease liabilities		5,767	8,556
Deferred tax liabilities		1,419	2,054
		<u>7,186</u>	<u>10,610</u>
NET ASSETS		<u>370,899</u>	<u>371,129</u>
CAPITAL AND RESERVES			
Share capital	<i>10</i>	40,000	40,000
Reserves		330,905	330,914
Total equity attributable to equity shareholders of the Company		370,905	370,914
Non-controlling interests		<u>(6)</u>	<u>215</u>
TOTAL EQUITY		<u>370,899</u>	<u>371,129</u>

Notes:

1 GENERAL INFORMATION

SFK Construction Holdings Limited (the “Company”) and its subsidiaries (together referred to as the “Group”) are principally engaged in construction and maintenance projects in Hong Kong, construction projects in Macau, housing and property management services in Hong Kong and the People’s Republic of China (the “PRC”) and electrical and mechanical engineering services in Hong Kong. The Company was incorporated in Bermuda on 17 October 2007 as an exempted company with limited liability under the Companies Act 1981 of Bermuda (as amended). The Company’s shares were listed on The Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 10 December 2015.

The addresses of the Company’s registered office and the principal place of business are Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda and 7/F, High Fashion Centre, 1–11 Kwai Hei Street, Kwai Chung, New Territories, Hong Kong, respectively.

2 STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

(a) Statement of compliance

These financial statements have been prepared in accordance with all applicable HKFRS Accounting Standards (“HKFRS Accounting Standards”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”). Material accounting policy information adopted by the Group are disclosed below.

The HKICPA has issued certain amendments to HKFRS Accounting Standards that are first effective or available for early adoption for the current accounting period of the Group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2025 comprise the Company and its subsidiaries.

The measurement basis used in the preparation of these financial statements is the historical cost basis.

The preparation of financial statements in conformity with HKFRS Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(c) Application of Amendments to HKFRS Accounting Standards

The HKICPA has issued certain amendments to HKFRS Accounting Standards that are first effective for the current accounting period of the Group:

Amendments to HKAS 21: Lack of Exchangeability

1 January 2025

The amendments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 REVENUE AND SEGMENT REPORTING

(a) Revenue

The principal activities of the Group are general building, civil engineering and the provision of other services. Further details regarding the Group's principal activities are disclosed in note 3(b).

(i) Disaggregation of revenue

Disaggregation of revenue from contracts with customers within the scope of HKFRS 15 by major service lines is as follows:

	2025 \$'000	2024 \$'000
Disaggregated by major service lines		
— General building	3,416,256	3,634,172
— Civil engineering	995,202	750,345
— Housing management services	4,467	12,168
— Others	211,500	212,581
	<u>4,627,425</u>	<u>4,609,266</u>

(ii) Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

As at 31 December 2025, the aggregated amount of revenue expected to be recognised in the future related to performance obligations that are unsatisfied or partially unsatisfied at the reporting date is \$12,161,700 (2024: \$8,702,200,000). This analysis is solely for compliance with HKFRS 15 disclosure requirement in respect of transaction price allocated to the remaining performance obligations. The Group will recognise the expected revenue in future when or as the work is completed, which is expected to occur over the next 50 months (2024: next 38 months).

The Group applies the practical expedient in paragraph 121 of HKFRS 15 and does not disclose the amount of the transaction price allocated to the remaining performance obligations for contracts with an original expected duration of one year or less. In addition, contracts that include a promise to perform an undefined quantity of tasks at a fixed contractual rate per unit, with no contractual minimums that would make some or all of the consideration fixed, are not included as the possible transaction prices and the ultimate consideration for those contracts will depend on the occurrence or non-occurrence of future customer usage.

(b) Segment reporting

The Group manages its businesses by segments, which are organised by business lines. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following three reportable segments.

- General building : this segment provides engineering services of substructure or superstructure of building and maintenance, repairs, alterations services and additions to building structures
- Civil engineering : this segment provides engineering services of infrastructure facilities and maintenance, repairs, alterations services to infrastructure facilities
- Others : this segment mainly provides housing management services, fresh water and flush water maintenance services, sewage water sampling services, electrical and mechanical engineering services and consultancy services

(i) Segment results, assets and liabilities

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results, assets and liabilities attributable to each reportable segment on the following bases:

Segment assets include all tangible assets and current assets with the exception of deferred tax assets, current tax recoverable and other corporate assets. Segment liabilities include trade creditors, accruals, lease liabilities and other current and non-current liabilities attributable to the business activities of the individual segments with the exception of deferred tax liabilities, current tax payable and other corporate liabilities.

Segment result includes revenue and expenses that are allocated to the reportable segments with reference to sales generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation of assets attributable to those segments.

In addition, management is provided with segment information concerning revenue, share of results of a joint venture, depreciation, additions to non-current segment assets used by the segments in their operations and share of net liabilities in a joint venture.

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for each of the years ended 31 December 2025 and 2024 is set out below.

For the year ended 31 December 2025

	General building \$'000	Civil engineering \$'000	Others \$'000 (note)	Total \$'000
Reportable segment revenue (recognised over time)	<u>3,416,256</u>	<u>995,202</u>	<u>215,967</u>	<u>4,627,425</u>
Reportable segment profit	<u>53,793</u>	<u>30,324</u>	<u>18,350</u>	102,467
Other revenue and other net gain				1,292
Depreciation				(4,612)
Finance costs				(18,680)
Unallocated head office and corporate expenses				<u>(61,161)</u>
Consolidated profit before taxation				<u>19,306</u>
Net gain on disposal of a subsidiary	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Depreciation for the year	<u>13,661</u>	<u>4,360</u>	<u>1,412</u>	<u>19,433</u>
Reportable segment assets	<u>1,371,489</u>	<u>299,363</u>	<u>16,210</u>	1,687,062
Deferred tax assets				22,013
Current tax recoverable				471
Unallocated head office and corporate assets				<u>213,280</u>
Consolidated total assets				<u>1,922,826</u>
Additions to non-current segment assets during the year	<u>7,623</u>	<u>3,852</u>	<u>226</u>	<u>11,701</u>
Reportable segment liabilities	<u>739,641</u>	<u>249,552</u>	<u>9,637</u>	998,830
Current tax payable				1,445
Deferred tax liabilities				1,419
Unallocated head office and corporate liabilities				<u>550,233</u>
Consolidated total liabilities				<u>1,551,927</u>

For the year ended 31 December 2024

	General building \$'000	Civil engineering \$'000	Others \$'000 (note)	Total \$'000
Reportable segment revenue (recognised over time)	<u>3,634,172</u>	<u>750,345</u>	<u>224,749</u>	<u>4,609,266</u>
Reportable segment profit	<u>89,911</u>	<u>26,353</u>	<u>(2,902)</u>	113,362
Other revenue and other net gain				2,564
Depreciation				(5,065)
Finance costs				(16,243)
Unallocated head office and corporate expenses				<u>(64,338)</u>
Consolidated profit before taxation				<u>30,280</u>
Net gain on disposal of a subsidiary	<u>10,427</u>	<u>–</u>	<u>–</u>	<u>10,427</u>
Depreciation for the year	<u>13,624</u>	<u>4,017</u>	<u>1,360</u>	<u>19,001</u>
Reportable segment assets	<u>1,177,214</u>	<u>206,917</u>	<u>22,610</u>	1,406,741
Deferred tax assets				24,598
Current tax recoverable				452
Unallocated head office and corporate assets				<u>210,863</u>
Consolidated total assets				<u>1,642,654</u>
Additions to non-current segment assets during the year	<u>15,747</u>	<u>1,187</u>	<u>1,164</u>	<u>18,098</u>
Reportable segment liabilities	<u>658,566</u>	<u>216,392</u>	<u>8,444</u>	883,402
Current tax payable				280
Deferred tax liabilities				2,054
Unallocated head office and corporate liabilities				<u>385,789</u>
Consolidated total liabilities				<u>1,271,525</u>

Note: Others included revenue from fresh water and flush water maintenance services and sewage water sampling services with a sum of \$158,540,000 (2024: \$130,421,000) and the relevant segment profit of \$12,858,000 (2024: \$11,496,000).

(ii) *Geographic information*

No geographic information has been presented as most of the Group's operating activities are carried out in Hong Kong.

4 INCOME TAX

Taxation in the consolidated income statement represents:

	2025 \$'000	2024 \$'000
Current tax — Hong Kong Profits Tax		
Provision for the year	1,614	641
Over-provision in respect of prior years	(27)	(180)
	<u>1,587</u>	<u>461</u>
Deferred tax		
Origination and reversal of temporary differences	<u>1,950</u>	<u>1,872</u>
	<u><u>3,537</u></u>	<u><u>2,333</u></u>

The provision for Hong Kong Profits Tax for 2025 is calculated at 16.5% (2024: 16.5%) of the estimated assessable profits for the year, except for one subsidiary of the Group which is a qualifying corporation under the two-tiered Profits Tax rates regime. For this subsidiary, the first \$2 million of assessable profits are taxed at 8.25% and the remaining assessable profits are taxed at 16.5%. The provision for Hong Kong Profits Tax for this subsidiary was calculated at the same basis in 2024.

5 EARNINGS PER SHARE

(a) **Basic earnings per share**

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of \$15,990,000 (2024: \$27,772,000) and 400,000,000 shares (2024: 400,000,000 shares) in issue during the year.

(b) **Diluted earnings per share**

There were no potential dilutive shares in existence during the years ended 31 December 2025 and 2024.

6 TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

	2025 \$'000	2024 \$'000
Trade debtors	316,240	277,860
Other receivables, deposits and prepayments	<u>8,632</u>	<u>11,240</u>
	<u><u>324,872</u></u>	<u><u>289,100</u></u>

Note:

- (i) Except for the amounts of \$4,739,000 (2024: \$5,357,000) which are expected to be recovered after one year, all of the remaining balances of trade and other receivables are expected to be recovered within one year.

Ageing analysis

As at the end of the reporting period, the ageing analysis of trade debtors (which are included in trade and other receivables), based on the invoice date (or date of revenue recognition, if earlier) is as follows:

	2025 \$'000	2024 \$'000
Within 1 month	277,782	268,908
Over 1 but within 2 months	29,726	5,145
Over 2 but within 3 months	3,008	1,526
Over 3 months but within 6 months	<u>5,724</u>	<u>2,281</u>
	<u><u>316,240</u></u>	<u><u>277,860</u></u>

Trade debtors are due within 14–45 days from the date of billing.

7 TRADE AND OTHER PAYABLES

	2025 \$'000	2024 \$'000
Trade creditors	219,437	260,311
Accruals and other payables	267,378	222,432
Amounts due to joint operation partners (<i>note (i)</i>)	1,062	1,062
Provision for construction works (<i>note (ii)</i>)	806	3,600
Retentions payable	444,548	392,807
	<u>933,231</u>	<u>880,212</u>

Notes:

- (i) The amounts due to joint operation partners are interest-free, unsecured and repayable on demand.
- (ii) As at 31 December 2025 and 2024, the Group recognises provision for construction works when the unavoidable costs of meeting the performance obligations under the construction contracts exceed the economic benefits expected to be received from the contracts. The amount of the provision is measured at the present value of the lower of the expected cost of terminating the contract and the net cost of fulfilling the contract. The amount of provision is reviewed on an ongoing basis.
- (iii) Except for the amounts of \$230,850,000 (2024: \$195,160,000), all of the remaining balances of trade and other payables are expected to be settled within one year.

As at the end of the reporting period, the ageing analysis of trade creditors, based on the invoice date, is as follows:

	2025 \$'000	2024 \$'000
Within 1 month	217,383	250,478
Over 1 but within 2 months	1,211	9,145
Over 2 but within 3 months	31	246
Over 3 months	812	442
	<u>219,437</u>	<u>260,311</u>

8 BANK LOANS

	2025 \$'000	2024 \$'000
Bank loans, repayable within 1 year		
— Unsecured	<u>470,000</u>	<u>300,000</u>

(a) As at 31 December 2025, the bank loans bear interest ranging from 4.11% to 4.90% (2024: 5.46% to 6.30%) per annum.

(b) As at 31 December 2025 and 2024, the banking facilities (including bank loans and performance bonds) granted to the Group were secured by:

(i) Assignment of project proceeds from certain construction contracts of the Group;

(ii) Corporate guarantees provided by a subsidiary; and

(iii) Corporate guarantees provided by the Company and cross corporate guarantees provided by the Company and certain subsidiaries.

(c) All of the Group's banking facilities are subject to the fulfilment of certain covenants as are commonly found in lending arrangements with financial institutions. If the Group were to breach the covenants the drawn down facilities would become payable on demand. The Group regularly monitors its compliance with these covenants. As at 31 December 2025, none of the covenants relating to the drawn down facilities had been breached (2024: Nil).

9 DIVIDENDS

Dividends payable to equity shareholders of the Company attributable to the year:

	2025 \$'000	2024 \$'000
Interim dividend declared and paid of HKNil cents (2024: 3.0 cents) per ordinary share	–	12,000
Final dividend proposed after the end of the reporting period of 2.0 cents (2024: 4.0 cents) per ordinary share	<u>8,000</u>	<u>16,000</u>
	<u>8,000</u>	<u>28,000</u>

The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

10 SHARE CAPITAL

	2025		2024	
	No. of shares	Amount \$	No. of shares	Amount \$
Authorised:				
Ordinary shares of \$0.1 each				
At 1 January and 31 December	<u>10,000,000,000</u>	<u>1,000,000,000</u>	<u>10,000,000,000</u>	<u>1,000,000,000</u>
Issued and fully paid:				
Ordinary shares of \$0.1 each				
At 1 January and 31 December	<u>400,000,000</u>	<u>40,000,000</u>	<u>400,000,000</u>	<u>40,000,000</u>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company’s residual assets.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The Group's revenue for the Year increased by 0.39% to HK\$4,627.43 million (2024: HK\$4,609.27 million). The Group recorded a net profit attributable to equity shareholders of the Company of HK\$15.99 million in the Year (2024: HK\$27.77 million). The results for the Year were mainly due to the combined effect of a mix of projects from our general building works and civil engineering works undertaken during the Year, with the major projects being outlined in the following sections.

Major projects awarded and undertaken in 2025

During the Year, we were awarded 16 projects as a main contractor in Hong Kong (out of which 14 and 2 are from the public sector and private sector, respectively), with total original contract sum of approximately HK\$7,181 million. The table below sets out the summary of our construction and maintenance projects for general building and civil engineering works that were awarded during the Year:

	Number of projects	Total original contract sum (<i>approximate HK\$'million</i>)
Original contract sum at or above HK\$500 million	4	7,097
Original contract sum below HK\$500 million but at or above HK\$200 million	–	–
Original contract sum below HK\$200 million but at or above HK\$50 million	–	–
Original contract sum less than HK\$50 million	12	84
	<u>16</u>	<u>7,181</u>

As at 31 December 2025, we had a total of 13 projects for general building works and 24 projects for civil engineering works on hand. The total original contract sum of these projects was approximately HK\$25.6 billion. The outstanding value (defined as the difference between revenue recognised and the original contract sum) of our ongoing projects as at 31 December 2025 was approximately HK\$15.9 billion. The following table sets forth the particulars of some of the sizeable construction and maintenance projects for general building works and civil engineering works awarded and undertaken by us as a main contractor and remained ongoing as at 31 December 2025:

Project type	Business segment	Scope of works	Original contract completion date	Original contract sum (<i>approximate HK\$'million</i>)	Revenue recognised during the financial year 2025 (<i>approximate HK\$'million</i>)
Electrical and Mechanical Works for Sewage Treatment Facilities of the Drainage Services Department	Civil engineering works	Electrical and Mechanical works for sewage treatment facilities in Shek Wu Hui Effluent Polishing Plant (Main Works Stage 1)	May 2024*	557.6	246.7
Infrastructure Works for Non-public Housing Facilities of the Hong Kong Housing Authority	General building works	Non-public Housing Facilities — Transport Infrastructure Works, Water Feature Park and Landscaped Walk	December 2024*	1,497.0	225.1
Maintenance and Overhaul of Electrical and Mechanical Installations managed by the Drainage Services Department	Civil engineering works — maintenance project	Maintenance and Overhaul of Electrical and Mechanical Installations at Sewage Treatment and Flood Protection Facilities in Hong Kong Island, Kowloon and Part of the New Territories (2022–2025)	July 2025*	267.0	58.9
Construction managed by the Hong Kong Housing Authority	General building works	Construction of public housing developments of Kai Tak Sites 2B5 and 2B6	January 2026	2,624.0	491.3
Site Formation Works for the Civil Engineering and Development Department	Civil engineering works	Site formation works at Queen's Hill extension, Fanling	March 2026	262.2	107.1
Maintenance of properties managed by the Housing Authority	General building works — maintenance project	Maintenance, improvement and vacant flat refurbishment works for Tai Po, North and Shatin	December 2026	366.3	123.4
Construction managed by the Hong Kong Housing Authority	General building works	Construction of Public Housing Development at North West Kowloon Reclamation Site (East)	January 2027	2,407.0	745.8

Project type	Business segment	Scope of works	Original contract completion date	Original contract sum	Revenue recognised during the financial year 2025
				(approximate HK\$'million)	(approximate HK\$'million)
Design and Construction managed by the Hong Kong Housing Authority	General building works	Design and Construction of Public Housing Development at Kwu Tung North Area 19 Phase 2	May 2027	4,620.0	787.3
Construction managed by the Hong Kong Housing Authority	General building works	Construction of Public Housing Development at Kai Tak Sites 2B3 and 2B4	July 2027	2,494.0	335.7
Construction managed by the Hong Kong Housing Authority	General building works	Construction of Public Housing Development at Wah Lok Path, Pok Fu Lam South	September 2027	640.0	74.1
Maintenance of properties managed by the Housing Authority	General building works — maintenance project	Maintenance, improvement and vacant flat refurbishment works for Wong Tai Sin, Tsing Yi and Tsuen Wan	September 2027	309.8	86.6
Maintenance of properties managed by the Housing Authority	General building works — maintenance project	Maintenance, improvement and vacant flat refurbishment works for Tuen Mun and Yuen Long	March 2028	567.5	90.6
Management and maintenance of roads in Sha Tin, Sai Kung and Islands Districts for the Highways Department	Civil engineering works — maintenance projects	Management and maintenance of roads in Sha Tin, Sai Kung and Islands Districts excluding Expressways and High Speed Roads	March 2029	1,077.4	217.3
Management and maintenance of roads in Kowloon East for the Highways Department	Civil engineering works — maintenance projects	Management and maintenance of roads in Kowloon East excluding Expressways and High Speed Roads	March 2029	789.4	216.0
Design and managed by the Hong Kong Housing Authority	General building works	Design and Construction of Public Housing Development at Cheung Muk Tau Sites 1 and 2, Ma On Shan	February 2030	4,694.0	17.2
Construction managed by the Hong Kong Housing Authority	General building works	Construction of Public Housing Development at Ka Wai Man Road Phase I	July 2028	1,194	74.1

* The actual contract completion date was postponed and the project was still ongoing as at 31 December 2025.

Major projects completed in 2025

Completed projects refer to projects for which we have received the completion certificates from the respective customers or terms of year of the contracts expired. Details of the major projects completed by the Group as a main contractor during the Year are as follows:

Project type	Business segment	Scope of works	Original contract completion date	Original contract sum	Revenue recognised during the financial year 2025
				(approximate HK\$'million)	(approximate HK\$'million)
Maintenance of properties managed by the Architectural Services Department	General building works — maintenance project	Alterations, additions, maintenance and repair of buildings and lands and other properties in Hong Kong Island Western, Southern and Lantau Islands for which Architectural Services Department (Property Services Branch) is responsible	April 2021 to March 2025	830.4	80.9
Maintenance of properties managed by the Architectural Services Department	General building works — maintenance project	Alterations, additions, maintenance and repair of buildings and lands and other properties in Tuen Mun and Yuen Long for which Architectural Services Department (Property Services Branch) is responsible	April 2021 to March 2025	784.8	132.2
Maintenance of properties managed by the Housing Authority	General building works — maintenance project	Maintenance, improvement and vacant flat refurbishment for properties managed by the Housing Authority in Tuen Mun and Yuen Long	April 2022 to March 2025	477.7	84.6

A majority of our revenue is generated from our general building and civil engineering works. During the Year, the revenue attributable to our general building and civil engineering business amounted to HK\$3,416.26 million and HK\$995.20 million (2024: HK\$3,634.17 million and HK\$750.34 million), respectively, representing approximately 73.83% and 21.51% (2024: 78.84% and 16.28%), respectively, of the total revenue of the Group for the Year.

During the Year, other than general building and civil engineering works, we also provided other services which comprised mainly housing and property management services (such as the provision of cleaning services and security management services), fresh water and flush water maintenance services, sewage water sampling services, electrical and mechanical engineering services and BIM services to real estates in Hong Kong. Revenue attributable to these other services amounted to approximately 4.67% of the total revenue of the Group for the Year (2024: 4.88%).

Award of contracts after the Year

The Group has been awarded the following contracts for general building works after the Year and the table below sets forth the particulars of the projects:

Project type	Business segment	Scope of works	Contract period	Original contract sum (approximate HK\$'million)
Tung Chung New Town Extension for the Civil Engineering and Development Department	Civil engineering works	Infrastructure works for Tung Chung New Town Extension Infrastructure works at Tung Chung Valley, Phase 2	2 March 2026 to 12 September 2029	576 #

The Group participates 41% through a joint venture

FINANCIAL REVIEW

Revenue

Our revenue increased by approximately HK\$18.16 million, or approximately 0.39%, from HK\$4,609.27 million for 2024 to HK\$4,627.43 million for 2025. The increase in revenue was the combined effect of the decrease in our revenue from general building business of approximately HK\$217.92 million, the decrease in our revenue from other services of approximately HK\$8.78 million, which was offset by the increase in our revenue from civil engineering business of approximately HK\$244.86 million.

Revenue from general building business decreased by approximately HK\$217.92 million, or approximately 6.0%, from HK\$3,634.17 million for 2024 to HK\$3,416.26 million for 2025. The decrease in revenue in 2025 was primarily due to the increase in the work progress of certain general building contracts, including mainly the construction of public housing development at North West Kowloon Reclamation Site for the Housing Authority, and the design and construction of public housing development at Kwu Tung North for the Housing Authority. This was partly offset by the decrease in revenue between years as a result of the completion of other general building contracts, including the construction of public rental housing development and subsidised sale flats development for the Housing Authority.

Revenue from civil engineering business increased by approximately HK\$224.85 million, or approximately 32.63%, from HK\$750.34 million for 2024 to HK\$995.20 million for 2025. The increase in revenue in 2025 was mainly due to the inclusion of certain new civil engineering contracts, including mainly management and maintenance of roads in Shatin, Sai Kung and Islands Districts, and in Kowloon East respectively for the Highways Department.

Revenue from other services (which mainly comprised housing and property management services, fresh water and seawater maintenance services, sewage water sampling services, electrical and mechanical engineering services and BIM services) for 2025 amounted to HK\$215.97 million (2024: HK\$224.76 million), representing 4.67% (2024: 4.88%) of the total revenue of the Group. The decrease in revenue from other services was mainly due to the decrease in revenue from housing and property management services and BIM services in 2025.

Our business remained to be primarily focusing in the Hong Kong market during the Year.

Direct costs, gross profit and gross profit margin

The Group recorded direct costs of HK\$4,525.51 million for 2025 (2024: HK\$4,508.08 million), and a gross profit of HK\$101.92 million for the Year, as compared with a gross profit of HK\$101.19 million for 2024. Reportable segment profit from general building business decreased during the year due to lower gross margin, but compensated by increased segment profit from civil engineering business and other services, leading to an overall stable gross profit between years.

The Group recorded a gross profit margin of 2.20% for 2025, compared to a gross profit margin of 2.20% for 2024. The gross profit margin remain stable.

Other revenue

Other revenue mainly consisted of interest income and sundry income. Our other revenue for 2025 amounted to HK\$1.77 million, compared to that of HK\$3.57 million in 2024.

Other net gain

Our other net gain for 2025 amounted to HK\$0.4 million, compared to our other net gain of HK\$11.84 million for 2024. Our other net gain 2025 included gain on disposal of property, plant and equipment and exchange differences. Last year's other net gain comprised of a HK\$10.43 million gain on disposal of a wholly-owned subsidiary company to a third party, which causes the decrease in other net gain this year in the absence of such gain on disposal during 2025.

Administrative expenses

Administrative expenses mainly consisted of staff costs and rental charges. Our administrative expenses for 2025 amounted to HK\$65.78 million, compared to that of HK\$69.59 million for 2024. The decrease between years was mainly due to the savings in tendering expenses.

Finance costs

Our finance costs for 2025 amounted to HK\$18.99 million, compared to that of HK\$16.73 million for 2024. The increase was mainly attributable to the increase in bank interest rates and average loan balances of the Group during the Year.

Income tax

Our income tax for 2025 was HK\$3.54 million, compared to HK\$2.33 million for 2024. The increase was mainly attributable to a higher portion of non-taxable income as a result of the net gain on disposal of a subsidiary in the current year.

Profit attributable to the equity shareholders of the Company

Based on the above factors, there was a profit attributable to the equity shareholders of the Company of HK\$15.99 million for 2025, compared to a profit attributable to the equity shareholders of the Company of HK\$27.77 million for 2024.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

Capital Structure

As at 31 December 2025, the capital structure of the Group consisted of equity of HK\$370.90 million (2024: HK\$371.13 million) and bank loans of HK\$470 million (2024: HK\$300.00 million) as more particularly described in the paragraph headed “Borrowings” below. The Group operates a conservative set of treasury policies to preserve the value of the Group’s assets and ensure that no unnecessary risk is taken with respect to the Group’s assets. During the year, the Company did not hold or sell any treasury shares.

Cash position and fund available

During the Year, the Group maintained a healthy liquidity position, with working capital being financed by our operating cash flows and bank borrowings. As at 31 December 2025, our cash and cash equivalents were HK\$202.35 million (2024: HK\$194.97 million), which were principally denominated in Hong Kong Dollar.

As at 31 December 2025, the current ratio of the Group was 1.21 (2024: 1.25).

Our principal uses of cash have been, and are expected to continue to be, operational costs.

Borrowings

As at 31 December 2025, the Group had bank loans, which are denominated in Hong Kong dollars and are repayable within one year, of approximately HK\$470.00 million (2024: HK\$300.00 million). As at 31 December 2025, the bank loans bear variable rate interest ranging from 4.11% to 4.90% (2024: 5.46% to 6.30%) per annum. The increase in bank loans between years was mainly used to finance the working capital of the existing projects and new projects awarded during the year and hence an increase in demand of bank loans. The Group did not use financial instruments for hedging purposes and did not engage in any foreign currency investments which were hedged by currency borrowings and other hedging instruments.

As at 31 December 2025, the Group had approximately HK\$580 million (2024: HK\$874 million) of unutilised banking facilities in Hong Kong and Macau (including loans, letter of credit and letter of guaranteed facilities). All of the Group’s banking facilities are subject to the fulfilment of certain covenants as are commonly found in lending arrangements with financial institutions. The Group’s funding and treasury policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. The Group remains in compliance with its loan covenants during the Year.

GEARING RATIO

As at 31 December 2025, the Group's gearing ratio was 126.72% (2024: 80.83%), calculated based on the interest-bearing borrowings divided by the total equity as at the respective year end.

NET CURRENT ASSETS

As at 31 December 2025, the Group had net current assets of HK\$327.56 million (2024: HK\$316.08 million).

The Board regularly reviewed the maturity analysis of the Group's contractual liabilities and concluded that the Group had no liquidity issue that may cast significant doubt on the Group's ability to continue as a going concern.

CAPITAL EXPENDITURES

The Group's capital expenditures primarily comprise purchase of plant and equipment, such as motor vehicles and equipment, which were funded, and are expected to continue to be funded, by internal resources and cash flow generated from our operation. For the Year, the Group has incurred HK\$5.32 million (2024: HK\$5.33 million) on acquiring items of plant and equipment.

FOREIGN EXCHANGE EXPOSURE

The functional currency to which the Group's operations and assets and liabilities are denominated is the Hong Kong dollars. The Group has cash balances that is denominated in the United States dollars, Renminbi and British Pound. Given that the Hong Kong dollars are pegged with the United States dollars, there is no currency risk exposure to the United States dollars. The Board considers that the Group was not exposed to significant foreign exchange risk. The Board will review the Group's foreign exchange risk and exposure from time to time.

MATERIAL ACQUISITIONS OR DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES, AND PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

There were no material acquisitions or disposals of subsidiaries, associates or joint ventures during the Year and no future plan for material investments or capital assets as at 31 December 2025.

SIGNIFICANT INVESTMENTS HELD

Except for investments in the subsidiaries, the Group did not hold any significant investments during the Year.

FINANCIAL GUARANTEES AND CONTINGENT LIABILITIES

Save as disclosed in note 21 to the consolidated financial statements, the Group had no other financial guarantees and contingent liabilities as at 31 December 2025.

FUTURE PLAN FOR MATERIAL INVESTMENTS AND CAPITAL COMMITMENTS

As at 31 December 2025, our Group did not have any future plan for material investments and capital commitments (2024: Nil).

EMPLOYEES AND REMUNERATION POLICY

The Group maintains a very stable and experienced management team and an amicable long-term relationship with its employees as it is our belief that our employees are important assets to the Group. As at 31 December 2025, the Group has 1,047 employees in Hong Kong of which 1,006 were full-time employees and 41 were part-time employees. The Group's total remuneration for 2025 was approximately HK\$499 million. The Directors recognise the importance of attracting and retaining staff. In order to promote employee loyalty and retention, the Group provides technical and operational on-job trainings to its employees covering various aspects of its operations including contract law, and workplace and occupational safety. The Directors consider that the Group has maintained good relationship with its employees. The Group has not experienced any strikes, work stoppages or labour disputes which affected its operations during the Year. The Directors also consider that the relationship and co-operation between the management team and the employees have been good during the Year.

The Group entered into separate labour contracts with its employees in accordance with the applicable labour laws of Hong Kong. The remuneration offered to employees generally includes salaries, medical benefits and bonus. Share options may also be granted to eligible employees. In general, the Group determines salaries of its employees based on each employee's qualification, position, seniority and experience.

More information concerning our customers, suppliers, subcontractors and employees are set out in the ESG Report.

SHARE OPTION SCHEME

The Company adopted a share option scheme (the “Share Option Scheme”) on 19 November 2015. The purpose of the Share Option Scheme is to motivate the participants to optimise their performance efficiency for the benefit of the Group and to attract and retain or otherwise maintain an on-going business relationship with the eligible participants whose contributions are or will be beneficial to the long-term growth of the Group. The Share Option Scheme expired on 19 November 2025. No further share options were offered and no share options remained outstanding under the Share Option Scheme following its expiration.

FUTURE PROSPECTS

The local economy is still picking up in 2026. We believe that the Hong Kong Government will take more measures to boost the economy. Together with the Government’s continued commitment and efforts in land development and provision of public housing in Hong Kong, the Board remains confident of the Group’s future development and will continue to build on our existing competitive strengths to achieve our long term business objectives.

CORPORATE GOVERNANCE AND OTHER INFORMATION

The Board recognises that corporate governance practices are crucial to the smooth, effective and transparent operation of a company and its ability to attract investment, protect the rights of shareholders and stakeholders, and enhance shareholder value. The Company is committed to achieving and maintaining a high standard of corporate governance and leading the Group to attain better results and improve its corporate image with effective corporate governance procedures.

The Company has adopted the applicable code provisions set out in the Corporate Governance Code (the “CG Code”) under Appendix C1 of the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”). The Board is of the opinion that the Company has complied with all the applicable code provisions, except for the deviation from code provisions C.2.1, D.2.2 and C.1.5 of the CG Code during the Year with reasons for deviation set out below.

According to provision C.2.1 of the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The Company does not have a chief executive officer and such role has been assumed by the managing director of the Company. Mr. Chan Ki Chun is the chairman and the managing director of the Company. In the view that Mr. Chan has been assuming day-to-day responsibilities in operating and managing the Group since 1999, the Board believes that it is in the best interest of the Group to have Mr. Chan taking up both roles for effective management and business development. Therefore, the Board considers that the deviation from provision C.2.1 of the CG Code is appropriate in such circumstances.

According to code provision D.2.2 of the CG Code, the Company should have an internal audit function. The Company does not established a standalone internal audit department. However, the Board has put in place adequate measures to perform the internal audit function in relation to different aspects of the Group. The Company appointed an external internal control adviser to perform periodic review of our internal control systems to evaluate the effectiveness and formulate plans and recommendations for improvement of our internal control measures and policies. It is intended to review the effectiveness of the Group's material internal controls so as to provide assurance that key internal control measures are carried out appropriately and are effective and adequate.

According to provision C.1.5 of the CG Code, independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholder. Due to other business commitments, Dr. Kou Zhihui, the independent non-executive director of the Company, was not present at the annual general meeting held on 22 May 2025.

Notwithstanding the above, the Board is of the view that this management structure is effective for the Group's operations and sufficient checks and balances are in place. The Board will continue to review its corporate governance practices in order to enhance its corporate governance standard, to comply with regulatory requirements and to meet the growing expectations of the shareholders of the Company and investors.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix C3 of the Listing Rules. Having made specific enquiries of all the Directors, each of the Directors confirmed that he has complied with the required standards set out in the Model Code during the Year.

Pursuant to Rule B.13 of the Model Code, the Directors have also requested any employee of the Company or director or employee of a subsidiary of the Company who, because of his office or employment in the Company or a subsidiary, is likely to possess inside information in relation to the securities of the Company, not to deal in securities of the Company when he would be prohibited from dealing by the Model Code as if he were a Director.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company’s listed securities during the Year.

EVENTS AFTER THE REPORTING PERIOD

The Board is not aware of any significant event requiring disclosure that has taken place subsequent to 31 December 2025 and up to the date of this announcement.

AUDIT COMMITTEE REVIEW

The Company has established the audit committee (the “Audit Committee”) on 19 November 2015 with written terms of reference in compliance with the Listing Rules as amended from time to time. The Audit Committee consists of three independent non-executive Directors. The Audit Committee has, inter alia, reviewed the consolidated financial statements of the Group for the Year, including the accounting principles and practices adopted by the Group, as well as the risk management and internal control systems of the Group.

SCOPE OF WORK OF CHENG & CHENG LIMITED

The financial figures in respect of Group’s consolidated statement of financial position, consolidated income statement, consolidated statement of comprehensive income and the related notes thereto for the year ended 31 December 2025 as set out in this announcement have been compared by the Group’s auditor, CHENG & CHENG LIMITED, Certified Public Accountants (“CHENG & CHENG”), to the amounts set out in the Group’s draft consolidated financial statements for the Year and the amounts were found to be in agreement. The work performed by CHENG & CHENG in this respect did not constitute an audit, review or other assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by the auditor.

ANNUAL GENERAL MEETING

The forthcoming annual general meeting of the Company will be held on Friday, 15 May 2026 (the “2026 AGM”). A notice convening the 2026 AGM will be published and issued to the Shareholders in accordance with the bye-laws of the Company, the Listing Rules and other applicable laws and regulations.

FINAL DIVIDENDS

The Directors recommended the payment of a final dividend of HK2.0 cents per ordinary share of the Company (the “Share”) for the Year (2024: HK4.0 cents per Share), amounting to HK\$8 million (2024: HK\$16 million). Such payment of dividends will be subject to the approval of the Shareholders at the 2026 AGM and if approved, will be payable to the Shareholders whose names appear on the register of members of the Company at the close of business on Thursday, 28 May 2026. It is expected that the proposed final dividend will be paid on or about Friday, 12 June 2026.

CLOSURE OF REGISTER OF MEMBERS

In order to establish entitlements to attend and vote at the 2026 AGM, the register of members of the Company will be closed from Tuesday, 12 May 2026 to Friday, 15 May 2026 (both dates inclusive), during which no transfer of the Shares will be registered. Shareholders of the Company are reminded to ensure that all completed share transfer forms accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 4:30 p.m. on Monday, 11 May 2026.

In order to establish entitlements to the proposed final dividend, the register of members of the Company will be closed from Wednesday, 27 May 2026 to Thursday, 28 May 2026 (both dates inclusive), during which no transfer of the Shares of the Company will be registered. Shareholders of the Company are reminded to ensure that all completed share transfer forms accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not later than 4:30 p.m. on Tuesday, 26 May 2026.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information publicly available to the Company and within the knowledge of the Directors as at the date of this announcement, the Company has maintained the prescribed minimum public float under the Listing Rules for the year ended 31 December 2025 and up to the date of this announcement.

PUBLICATION OF ANNUAL RESULTS AND ANNUAL REPORT

This annual consolidated results announcement is published on the Company's website at <http://www.sfkchl.com.hk> and the Stock Exchange's website at www.hkexnews.hk. The 2025 Annual Report will be issued to the Shareholders and made available on the above websites by April 2026 in accordance with the Listing Rules.

APPRECIATION

The Board would like to express its sincere gratitude to the management of the Group and all the staff for their hard work and dedication, as well as the shareholders of the Company, business associates and other professional parties for their continuous support to the Group throughout the Year.

PROPOSED AMENDMENTS TO THE BYE-LAWS AND PROPOSED ADOPTION OF THE AMENDED AND RESTATED BYE-LAWS

The Board proposes to seek the approval of the Shareholders for certain amendments to the existing bye-laws of the Company (the "Existing Bye-laws").

The Board wishes to bring the Existing Bye-laws in line with the latest updates of the Listing Rules by amending the Existing Bye-laws for purpose of, among others, (i) amendment of the relevant provisions of the existing Bye-laws to expressly allow voting by the Shareholders of the Company at its general meetings via electronic means; (ii) amendment of the relevant provisions of the existing Bye-laws for holding electronic and hybrid general meetings of the Company; and (iii) making consequential and other housekeeping amendments.

The proposed amendments to the Existing Bye-laws are subject to the approval of the Shareholders by way of a special resolution at the 2026 AGM and will become effective upon the approval by the Shareholders at the 2026 AGM.

A circular containing, among other matters to be tabled at the 2026 AGM, details of the proposed amendments to the Existing Bye-laws together with a notice of the 2026 AGM will be issued to the Shareholders in due course.

By order of the Board
SFK Construction Holdings Limited
Chan Ki Chun
Chairman

Hong Kong, 25 March 2026

As at the date of this announcement, the executive directors of the Company are Mr. Chan Ki Chun, Mr. Yung Kim Man and Mr. Yeung Cho Yin, William; and the independent non-executive directors of the Company are Mr. Jim Fun Kwong, Frederick, Mr. Chan Kim Hung, Simon and Dr. Kou Zhihui.